

Coaching for Leaders (CFL)

Course Objectives and Content Outline

Course Objectives

- 1. To identify and apply key coaching skills and behaviors: building alliances, co-creating agreements, and establishing agenda and accountabilities.
- 2. To understand the neuroscience of human change and to explore the reasons that us to be ready for the next stage of change, and reasons why we "tap the brakes."
- 3. For participants to find ways to use their own style and temperament as a coaching leader.
- 4. To distinguish when to coach—and when not to.
- 5. To address employee development along with performance and production, making the solid delivery of feedback an on-going practice at all levels.
- 6. To foster a coaching culture where everyone begins to understand and practice coaching skills and presence in their leadership.

CFL Cohorts launches with a minimum of 10 participants, and a SeattleCoach Team which includes the Speaker/Presenter along with a "Pod Coach" for every 3-4 participants.

- We ask each participant to purchase a hard copy of <u>The Coaching for Leaders Playbook</u> (2nd Edition).
 At the beginning and then between each Module, we send an independent study "RPRP" email: Review, Practice—Read, Prepare, with readings from the Playbook along with brief videos and links.
- In addition, between each ninety-minute general session, Triads meet for an hour of connection and practice.

General Session #1: // through page 9

Welcome, introductions, overview, and essentials: why this? why now?

The Play Cards

A demo

Working with your peer coaches

General Session #2 // through page 23

Coachable

Talking about this thing you're doing/becoming

A demo

General Session #3 through page 41

Human brains: belonging, predictability, and the stages of change

The Wheel

Key Skills and Behaviors Part 1: Co-Creating a Level 3 Conversation

Finding the focus: 5 questions

A demo

General Session #4 // pages 42-44

Key Skills and Behaviors Part 2: Exploring Resistance Human Change Models; Brain Science A demo

General Session #5 // review pages 24-44; pages 45-47; page 54-57

Key Skills and Behaviors Part 3: Finding the Next Step, the Experiment Focused coaching conversations—of any length

Coaching Lab I: A Strong Start

General Session #6 // pages 48-63

Key Skills and Behaviors Part 4: Your Authenticity, Transparency, and Presence. Being Brave

Key Skills and Behaviors Part 5: Skills to Use Strategically and Powerfully

Leadership Coaching Presence: The Flag Exercise

The Practice of "Resetting"

Coaching Ethics

Coaching Lab II: A Full 10 Minutes

General Session #7 // pages 67-88

Leadership Coaching Presence, continued

- The Coaching Leader's Arena
- Somatics
- Coaching Big Emotions (and with them)

Balancing accountability and support with your coachees and team

What to do when your coachee needs mental health support

General Session #8 // pages 89-95

Giving Feedback Like a Coach

- Finding Your Fluency with Support and Challenge
- The Rule of 4
- Refining the "How To"

General Session #9 // pages 97-102

Putting it All Together

Some personal visioning and preparing for next steps in "doing the craft, being the coach." For example:

- Joining an advanced Professional Credentialing SeattleCoach Cohort
- Becoming a Pod Coach for an upcoming CFL Cohort

General Session #10 // pages 97-102

"Next Steps" presentations by triads

Vision, opportunities, and next steps for you and for this emerging coaching culture

Optionally, following General Session #10, the CFL Team hosts a conversation for review, evaluation, and celebration.

To the Journey Then!



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